

Steve Taddie, President, 602-778-0307 David Walser, CPA, Vice-President, 602-474-3410 Darlene Hagan, CPA, Treasurer, 480-946-0751 Kyle Decker, CFP, Secretary, 480-315-5216 Emily Burns, JD, CFP, Past President, 602-212-9500

March 2, 2015 Board Meeting Agenda

(14 BOD Members, 14 Voting Members, 8 = Quorum)

In attendance: (yes/no)

| RSVP | Steve | Taddie | RSVP | Katie | Hill |
|------|---------|-----------|------|-------|-----------|
| RSVP | David | Walser | RSVP | Steve | Koons |
| RSVP | Darlene | Hagan | RSVP | Harry | Calivas |
| RSVP | Kyle | Decker | | Bill | Perdue |
| RSVP | Emily | Burns | RSVP | Remy | Carpenter |
| RSVP | Charles | Whetstine | RSVP | Nick | Kolesar |
| RSVP | Liz | Shabaker | RSVP | Gary | Ringel |

Reserves requirement adopted March 5, 2012: 20% of last season's total revenue (May 2014): \$29,608.61

Additional Guests: Stephanie Weadock, Premium Organization

3:30pm Call the meeting to order (Steve Taddie)

Previous BOD Meeting Minutes: (Kyle Decker)

January 30th Strategic and general board meeting minutes

Treasurer's Report: (Darlene Hagan) January 2015 Financial Reports

President's Report: (Steve Taddie)

Review golf_banquet survey results

Way finding sign

Administrative support hours

Administrative Report

Committee Report(s):

Golf Event (Nick Kolesar)

Public Outreach (Harry Calivas)

Estate Planning Week

Nominating (Emily Burns)

Membership (Bill Perdue)

Sponsorship (Steve Koons)

EPG (Remy Carpenter)

AEP (Harry Calivas)

Holiday Social: (Remy Carpenter)



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Meeting Ambassadors (Kyle Decker)

Adjourn

Action Items: Items noted as done will not reflect on next meeting agenda

| Al# | Action Item: | Assigned To | Goal |
|-----|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------|
| 1 | Ask Phoenix Country Club if we can have two easels with our organization's name in order to direct people to our meeting location | Kyle Decker | As soon as possible |
| 3 | Follow up with prospective members that attended the ice cream social as guests | All Board Members that invited a guest | Ongoing |
| 4 | Solicit Tee, Hole and Bathroom Sponsors for Golf Event | Golf Committee | Ongoing |
| 5 | Coordinate with Stephanie to send a blast email regarding the Golf Event | Golf Committee | By next meeting |
| 6 | Begin to solicit donations for the golf goody bags | Golf Committee, Board | Ongoing |
| 7 | Email Nick to work with him to update the food cost line item in the golf budget | Darlene Hagan | As soon as possible |

2014-2015 Season



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Board Member Attendance Record

| | 8/6/14 | 10/6/14 | 11/3/14 | 1/5/15 | 2/2/15 | 3/2/15 | 5/11/15 | Attendance Percentage |
|-------------------------------|--------|---------|---------|--------|--------|--------|---------|--------------------------|
| Steve Taddie (President) | yes | yes | yes | yes | yes | | | 100% |
| David Walser (Vice President) | yes | yes | no | yes | yes | | | 80% |
| Darlene Hagan (Treasurer) | yes | yes | yes | yes | yes | | | 100% |
| Kyle Decker (Secretary) | yes | yes | yes | yes | yes | | | 100% |
| Emily Burns (Past President) | yes | no | yes | yes | yes | | | 80% |
| Charles Whetstine | yes | yes | yes | yes | yes | | | 100% |
| Liz Shabaker | yes | yes | yes | yes | yes | | | 100% |
| Katie Hill | yes | yes | yes | yes | yes | | | 100% |
| Steve Koons | yes | no | yes | yes | no | | | 60% |
| Harry Calivas | yes | yes | yes | yes | yes | | | 100% |
| Bill Perdue | yes | yes | yes | yes | yes | | | 100% |
| Remy Carpenter | yes | yes | yes | yes | yes | | | 100% |
| Nick Kolesar | no | yes | no | no | no | | | 20% |
| Gary Ringel | yes | no | yes | yes | yes | | | 80% |



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January 30th, 2015 4:00pm February Board Meeting Minutes

(14 BOD Members, 14 Voting Members, 8 = Quorum)

In attendance: (yes/no)

| III atteriua | ilce. (yes/ilo) | | | | |
|--------------|-----------------|-----------|-----|-------|-----------|
| yes | Steve | Taddie | yes | Katie | Hill |
| yes | David | Walser | no | Steve | Koons |
| yes | Darlene | Hagan | yes | Harry | Calivas |
| yes | Kyle | Decker | yes | Bill | Perdue |
| yes | Emily | Burns | yes | Remy | Carpenter |
| yes | Charles | Whetstine | no | Nick | Kolesar |
| yes | Liz | Shabaker | yes | Gary | Ringel |

Additional Guests: NA

3:47: Steve Taddie called the meeting to order.

Previous BOD Meeting Minutes: (Kyle Decker)

 Kyle presented the December board meeting minutes. David Walser moved to accept minutes as presented. Harry Calivas seconded the motion. The motion passed.

Treasurer's Report: (Darlene Hagan)

 Darlene presented the updated Profit and Loss statement as of December 31, 2104, the Balance Sheet as of December 31, 2014 and the Budget vs Actual for June-December 2014

The board discussed the following items related to the budget:

- 2 Sponsorship payments were received in January
- Currently 187 full year members (including 5 non-paying memberships for the Executive Committee), 2 EPG half-year members, 3 free EPG scholarship members and one half year member. This coincides with 193 members that appear on the website.
- As of 12/31/14, CAEPC had net income (cash basis) of \$44,100.
- As of 12/31/14, CAEPC had cash reserves of \$115,357.

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www.caepc.org E-mail: info@CAEPC.org

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2014-2015 Season



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President's Report: (Steve Taddie) - Steve presented the President's Report and the Board discussed the following:

- Stephanie will be attending meetings to help Kyle Decker to take notes and produce the monthly meeting minutes
- Board meetings will now be scheduled for 3:30 to 4:30 p.m. while the Executive Board will meet from 4:30 to 5:00 p.m. This will also allow Non-Executive board members to serve as member greeters if they like.
- Possibly place two easels with signs at the PCC front door and at the top of the stairs that give directions to our CAEPC meeting. Need to review with Phoenix Country Club.
- There is now an RSS link to CAEPC's new LinkedIn page on our homepage of the website
- CAEPC has a new AEP certificate recipient Katie Hill
- The Board will be reviewing the contract our organization has with Phoenix Country Club in May of 2015
- Board membership Chuck Whestine has declined to serve a new term
- Steve will submit application for CAEPC for the NAEPC's Council of Excellence Award

Administrative Report - No discussion

Committee Report(s):

Membership (Bill Perdue) -

1 person inquired about a ½ year membership

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- Potential new members attended the Ice Cream Social event as guests of Board Members. The members that invited them will follow up with the guests to answer any question they may have about CAEPC.
- Bill Perdue will continue to serve as membership chair for the '15 –'16 season
- At the end of May, the membership committee will introduce two new disciplines real
 estate and private fiduciary. Members will be allowed to choose up to 4 disciplines
 with their membership.

Sponsorship (Steve Koons)

 Steve will continue to serve as the chair for this committee and will begin soliciting for next year in mid-May.

Golf Event (Nick Kolesar) – presented by Katie Hill

- Budget was distributed and reviewed
- Dinner Sponsor will be Mass Mutual
- The Mulligan Sales for the Putting Contest will be discontinued this year
- The committee is currently seeking golf hole sponsors for \$300 each. There are currently 33 sponsorship opportunities available 18 for tee boxes, 18 for holes and for the bathroom
- It was suggested that CAEPC could offer a sponsorship as part of a foursome package in the future.
- The committee will be sending out a blast email with the golf tournament and sponsorship information.

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- The committee is also seeking donations to include in the "golf goody bags" from CAEPC members.
- Darlene will be emailing Nick to work with him to update the food cost line item in the golf budget

EPG (Remy Carpenter) –

- EPG On February 11th the EPG will host a planned giving and animal experience event at the Phoenix Zoo.
- Remy will be updating and emailing out guidelines for the EGP membership and EPG scholarship program.

Public Outreach - the board will consider setting up a new committee

AEP (Harry Calivas) -

• The AEP committee will be co-hosting an event with the EPG committee in April.

<u>Holiday Social (Remy Carpenter)</u> – No report

Nominating (Emily Burns) -

 Emily Burns passed out the Tentative Slate for the 2015-2016 Season. The board reviewed and discussed the slate. No changes were suggested or presented.

Meeting Ambassadors (Kyle Decker) – No report

Unfinished Business:

Charge nominal fee for guest at holiday party
Future structure of the golf tournament
Begin membership and sponsorship drives over the summer
LinkedIn – choose day members need to be signed up by in order not to be removed

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Other Business: Steve Taddie asked the board for permission to highlight a long term member's participation in the Kidney Foundations "Dancing with the Stars" event. The board discussed how to appropriately highlight Jim Ryan's participation and decided as a group to allow Steve to announce his participation during the meeting. Conflict of interest disclosures - Steve Taddie's spouse is on the board of directors and Liz Shabaker is a co-chair of the event.

Meeting Adjourned at 4:27pm

Respectfully submitted,

Kyle Decker, Secretary

Action Items: Items noted as done will not reflect on next meeting agenda

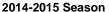
| AI# | Action Item: | Assigned To | Goal |
|-----|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------|
| 1 | Ask Phoenix Country Club if we can have two easels with our organization's name in order to direct people to our meeting location | Kyle Decker | As soon as possible |
| 3 | Follow up with prospective members that attended the ice cream social as guests | All Board Members that invited a guest | Ongoing |
| 4 | Solicit Tee, Hole and Bathroom Sponsors for Golf Event | Golf Committee | Ongoing |
| 5 | Coordinate with Stephanie to send a blast email regarding the Golf Event | Golf Committee | By next meeting |
| 6 | Begin to solicit donations for the golf goody bags | Golf Committee, Board | Ongoing |
| 7 | Email Nick to work with him to update the food cost line item in the golf budget | Darlene Hagan | As soon as possible |
| 8 | Update and email out guidelines for the EGP membership and EPG scholarship program | Remy Carpenter | Completed |

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|-------------------------------|--------|---------|---------|--------|--------|--------|---------|--------------------------|
| Steve Taddie (President) | yes | yes | yes | yes | yes | | | 100% |
| David Walser (Vice President) | yes | yes | no | yes | yes | | | 80% |
| Darlene Hagan (Treasurer) | yes | yes | yes | yes | yes | | | 100% |
| Kyle Decker (Secretary) | yes | yes | yes | yes | yes | | | 100% |
| Emily Burns (Past President) | yes | no | yes | yes | yes | | | 80% |
| Charles Whetstine | yes | yes | yes | yes | yes | | | 100% |
| Liz Shabaker | yes | yes | yes | yes | yes | | | 100% |
| Katie Hill | yes | yes | yes | yes | yes | | | 100% |
| Steve Koons | yes | no | yes | yes | no | | | 60% |
| Harry Calivas | yes | yes | yes | yes | yes | | | 100% |
| Bill Perdue | yes | yes | yes | yes | yes | | | 100% |
| Remy Carpenter | yes | yes | yes | yes | yes | | | 100% |
| Nick Kolesar | no | yes | no | no | no | | | 20% |
| Gary Ringel | yes | no | yes | yes | yes | | | 80% |

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Central Arizona Estate Planning Council 2014/15 P&L CAEPC PY COMPARISON June 2014 - January 2015

| | | TOT | AL |
|---|---|-----|-----|
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| | | IOIAL | | |
|----------------------------------------------------------|---------------------|--------------------------|----------------------|-------------------------|
| | JUN 2014 - JAN 2015 | JUN 2013 - JAN 2014 (PY) | CHANGE | % CHANGE |
| Income | | | | |
| EPG Event Registration Fee | 390 | | 390 | |
| Event Sponsorship Sales | 0.000 | | 0.000 | |
| Golf Event Sponsorship (Master) | 3,000 | | 3,000 | |
| Total Event Sponsorship Sales | 3,000 | 0 | 3,000 | 40.00.0/ |
| Guest Fees (meals) April Banqu Guest Meals | 4,845 | 4,300 25 | 545 (25) | 13.00 % (100.00 %) |
| Total Guest Fees (meals) | 4,845 | 4,325 | 520 | 12.00 % |
| Interest Income | 4,645 | 4,323 | (9) | (87.00 %) |
| Member Disciplines | 425 | | 425 | (===== ,0, |
| Member Web Links | | 475 | (475) | (100.00 %) |
| Membership Dues | | | | |
| EPG 2nd & 3rd Yr half price Full Year Memberships | 450 82,350 | 1,125 85,925 | (675) | (60.00 %) (4.00 %) |
| Half-year membership | 670 | 1,005 | (3,575) (335) | (33.00 %) |
| Total Membership Dues | 83,470 | 88,055 | (4,585) | (5.00 %) |
| Other Income | 30, | 33,333 | (1,000) | (0.00 /0) |
| Drink Tickets | 1,632 | 1,479 | 153 | 10.00 % |
| Total Other Income | 1,632 | 1,479 | 153 | 10.00 % |
| Sponsorship Sales | | | | |
| Emerging Professionals' Group | | | | |
| Emerging Young Planners Scholarships | 3,000 | 3,000 | 0 | 0.00 % |
| Total Emerging Professionals' Group | 3,000 | 3,000 | 0 | 0.00 % |
| Meeting Sponsorship | 10,250 | 12,000 | (1,750) | (15.00 %) |
| Web Master Sponsorship | 1,500 | 1,500 | 0 | 0.00 % |
| Total Sponsorship Sales | 14,750 | 16,500 | (1,750) | (11.00 %) |
| Total Income | \$108,513 | \$110,844 | \$ (2,331) | (2.00 %) |
| Expenses | | | | |
| General Expenses Administrative Service | 24,012 | 25,988 | (1,975) | (9 nn 9/ \ |
| Bank Service Charges | 24,012 | 25,966 | (89) | (8.00 %) (67.00 %) |
| Credit Card | 3,519 | 3,033 | 486 | 16.00 % |
| Total Bank Service Charges | 3,563 | 3,166 | 397 | 13.00 % |
| Board Bus and Meetings | 549 | 1,135 | (586) | (52.00 %) |
| Annual VP NAEPC Conf Attendance | | 800 | (800) | (100.00 %) |
| Lodging | | 571 | (571) | (100.00 %) |
| Meals | | 120 | (120) | (100.00 %) |
| Travel | | | (77) | (100.00 %) |
| Total Annual VP NAEPC Conf Attendance | 0 | 1,568 | (1,568) | (100.00 %) |
| Past Presidents' Gift | | 256 | (256) | (100.00 %) |
| Total Board Bus and Meetings Committee Mtgs and Events | 549 | 2,960 | (2,411) | (81.00 %) |
| Young Professionals Outreach | 681 | 277 | 404 | 146.00 % |
| Total Committee Mtgs and Events | 681 | 277 | 404 | 146.00 % |
| Insurance | 854 | 854 | 0 | 0.00 % |
| General Liability Insurance | 535 | 535 | 0 | 0.00 % |
| Total Insurance | 1,389 | 1,389 | 0 | 0.00 % |
| Licenses and Permits | | 216 | (216) | (100.00 %) |
| Arizona Corp Commission Reports | 10 | | 10 | |
| Total Licenses and Permits | 10 | 216 | (206) | (95.00 %) |
| Marketing and Outreach Communic | | | | |
| Newsletters | 488 | 965 | (478) | (49.00 %) |
| Website Development & Maint. Website Domain Name/Hosting | 2,575 191 | 1,125 540 | 1,450 | 129.00 % |
| • | | - | (349) | (65.00 %) |
| Total Marketing and Outreach Communic Miscellaneous | 3,253 | 2,630 134 | 623 (106) | 24.00 % (79.00 %) |
| Printing and Reproduction | 20 | 134 | (106) | (79.00 %) |
| Annual Roster | 1,061 | 1,119 | (58) | (5.00 %) |
| Total Printing and Reproduction | 1,061 | 1,119 | (58) | (5.00 %) |
| Software expense | 466 | 464 | 2 | 0.00 % |
| Total General Expenses | 35,012 | 38,342 | (3,330) | (9.00 %) |
| Member Benefits | ,- | 71 | (71) | (100.00 %) |
| Dues and Subscriptions | | | | , |
| CFP Annual and Monthly Fees | 370 | 170 | 200 | 118.00 % |
| CLU-CE-Experior | 240 | 240 | 0 | 0.00 % |
| Total Dues and Subscriptions | 610 | 410 | 200 | 49.00 % |
| Speaker AV Needs | 840 | 1,205 | (365) | (30.00 %) |
| Speaker Fees | 2,500 72 | 7,300 132 | (4,800) (60) | (66.00 %) |
| Sneaker gifts | | 132 | (60) | (45.00 %) |
| Speaker gifts Speaker Handouts | 12 | 447 | (447) | (100.00 %) |
| Speaker gifts Speaker Handouts Speaker Travel Costs | 315 | 447 1,802 | (447) (1,486) | (100.00 %) (83.00 %) |

| | | TOTAL | | |
|-----------------------------------------|---------------------|--------------------------|-------------|-----------|
| | JUN 2014 - JAN 2015 | JUN 2013 - JAN 2014 (PY) | CHANGE | % CHANGE |
| Member Events | | | | |
| Golf Event | | | | |
| Golf Prizes (specific to Golfers) | | | | |
| Goody Bags | | 54 | (54) | (100.00 % |
| Total Golf Prizes (specific to Golfers) | 0 | 54 | (54) | (100.00 % |
| Total Golf Event | 0 | 54 | (54) | (100.00 % |
| Holiday Event | | | | |
| Drink expense | 593 | 899 | (306) | (34.00 % |
| Holiday Event Sales Tax | 476 | 592 | (116) | (20.00 % |
| Holiday Event Entertainment | 1,100 | 2,300 | (1,200) | (52.00 % |
| Holiday Event Meals | 4,353 | 5,950 | (1,597) | (27.00 % |
| Holiday Event Service charge | 1,462 | 1,758 | (296) | (17.00 % |
| Holiday Events - AV | | 305 | (305) | (100.00 % |
| Wine with dinner | 1,147 | | 1,147 | |
| Total Holiday Event | 9,132 | 11,804 | (2,672) | (23.00 % |
| Monthly Ed Program Meals | 15,055 | 14,547 | 507 | 3.00 |
| Drink Tickets | 708 | 1,090 | (382) | (35.00 % |
| Service Charge | 2,833 | 3,374 | (541) | (16.00 % |
| Tax | 939 | 2,397 | (1,458) | (61.00 % |
| Wine with dinner | 2,728 | 2,325 | 403 | 17.00 9 |
| Total Monthly Ed Program Meals | 22,262 | 23,734 | (1,471) | (6.00 % |
| Other Member Meals | | | | |
| Student Meals | 250 | 450 | (200) | (44.00 % |
| Total Other Member Meals | 250 | 450 | (200) | (44.00 % |
| Total Member Events | 31,644 | 36,041 | (4,397) | (12.00 % |
| otal Expenses | \$70,993 | \$85,749 | \$ (14,756) | (17.00 % |
| let Operating Income | \$37,520 | \$25,095 | \$12,425 | 50.00 % |
| let Income | \$37,520 | \$25,095 | \$12,425 | 50.00 % |
| | | | | |

Thursday, Feb 26, 2015 10:10:04 AM PST GMT-7 - Cash Basis

Central Arizona Estate Planning Council BUDGET vs. ACTUALS: 2014/15 CAEPC BUDGET - FY14 P&L June 2014 - January 2015

| | | | TOTAL | |
|-------------------------------------------------------------|------------------------|------------------------|-------------------------|----------------------------|
| | ACTUAL | BUDGET | OVER BUDGET | % OF BUDGET |
| Income | * | | | |
| EPG Event Registration Fee | 390 | | 390 | |
| Event Sponsorship Sales Golf Event Sponsorship (Master) | 3,000 | 0 | 3,000 | |
| Total Event Sponsorship Sales | 3,000 | 0 | 3,000 | 0 |
| Guest Fees (meals) | 4,845 | 2,520 | 2,325 | 192.00 % |
| Interest Income Member Disciplines | 1 425 | 7 525 | (6) (100) | 19.00 % 81.00 % |
| Membership Dues | | | () | |
| EPG 2nd & 3rd Yr half price Full Year Memberships | 450 82,350 | 675 83,250 | (225) (900) | 67.00 % 99.00 % |
| Half-year membership | 670 | 1,005 | (335) | 67.00 % |
| Total Membership Dues | 83,470 | 84,930 | (1,460) | 98.00 % |
| Other Income | | | | |
| Drink Tickets Total Other Income | 1,632 1,632 | 1,500 1,500 | 132 132 | 109.00 % 109.00 % |
| Sponsorship Sales | 1,032 | 1,500 | 132 | 109.00 /6 |
| Emerging Professionals' Group | | | | |
| Emerging Young Planners Scholarships | 3,000 | 3,000 | 0 | 100.00 % |
| Total Emerging Professionals' Group Meeting Sponsorship | 3,000 10,250 | 3,000 13,250 | 0 (3,000) | 100.00 % 77.00 % |
| Print Sponsor | 10,200 | 2,500 | (2,500) | 77.00 70 |
| Web Master Sponsorship | 1,500 | 1,500 | 0 | 100.00 % |
| Total Sponsorship Sales | 14,750 | 20,250 | (5,500) | 73.00 % |
| Total Income | \$108,513 | \$109,732 | \$ (1,219) | 99.00 % |
| Expenses General Expenses | | | | |
| Administrative Service | 24,012 | 23,168 | 844 | 104.00 % |
| Bank Service Charges Credit Card | 43 3,519 | 104 2,760 | (61) 759 | 42.00 % 128.00 % |
| Total Bank Service Charges | 3,563 | 2,864 | 699 | 124.00 % |
| Board Bus and Meetings | 549 | 1,190 | (641) | 46.00 % |
| Annual VP NAEPC Conf Attendance | | 900 | (900) | |
| Lodging Total Annual VP NAEPC Conf Attendance | 0 | 1,300 | (1,300) | 0 |
| Past Presidents' Gift | U | 2,200 632 | (2,200) (632) | U |
| Total Board Bus and Meetings | 549 | 4,022 | (3,473) | 14.00 % |
| Committee Mtgs and Events | | 0 | 0 | |
| Young Professionals Outreach | 681 | 1,400 | (719) | 49.00 % |
| Total Committee Mtgs and Events Insurance | 681 854 | 1,400 1,400 | (719) (546) | 49.00 % 61.00 % |
| General Liability Insurance | 535 | 0 | 535 | 01.00 /0 |
| Total Insurance | 1,389 | 1,400 | (11) | 99.00 % |
| Licenses and Permits | | | _ | |
| Arizona Corp Commission Reports | 10 | 10 | 0 | 100.00 % |
| Total Licenses and Permits Marketing and Outreach Communic | 10 | 10 | 0 | 100.00 % |
| Membership Outreach | | 200 | (200) | |
| Newsletters Website Development & Maint. | 488 | 750 | (263) | 65.00 % |
| Website Domain Name/Hosting | 2,575 191 | 1,000 1,000 | 1,575 (809) | 258.00 % 19.00 % |
| Total Marketing and Outreach Communic | 3,253 | 2,950 | 303 | 110.00 % |
| Miscellaneous | 28 | 320 | (292) | 9.00 % |
| Printing and Reproduction Annual Roster | 1,061 | 0 1.300 | 0 (239) | 82.00 % |
| Total Printing and Reproduction | 1,061 | 1,300 | (239) | 82.00 % |
| Software expense | 466 | 466 | (0) | 100.00 % |
| Total General Expenses | 35,012 | 37,900 | (2,888) | 92.00 % |
| Member Benefits | | | | |
| Dues and Subscriptions CFP Annual and Monthly Fees | 370 | 150 | 220 | 247.00 % |
| CLU-CE-Experior | 240 | 180 | 60 | 133.00 % |
| Total Dues and Subscriptions | 610 | 330 | 280 | 185.00 % |
| Speaker AV Needs | 840 2.500 | 1,940 | (1,100) | 43.00 % |
| Speaker Fees Speaker gifts | 2,500 72 | 2,500 72 | 0 | 100.00 % 100.00 % |
| Speaker Travel Costs | 315 | 500 | (185) | 63.00 % |
| Total Member Benefits | 4,337 | 5,342 | (1,005) | 81.00 % |
| Member Events Holiday Event | | 0 | 0 | |
| Drink expense | 593 | 0 | 593 | |
| Holiday Event Sales Tax | 476 | 508 | (32) | 94.00 % |
| | | | | |

| | | | TOTAL | |
|---------------------------------|----------|----------|-------------|-------------|
| | ACTUAL | BUDGET | OVER BUDGET | % OF BUDGET |
| Holiday Event Entertainment | 1,100 | 1,200 | (100) | 92.00 % |
| Holiday Event Meals | 4,353 | 5,600 | (1,247) | 78.00 % |
| Holiday Event Service charge | 1,462 | 1,560 | (98) | 94.00 % |
| Holiday Events - AV | | 425 | (425) | |
| Wine with dinner | 1,147 | 900 | 247 | 127.00 % |
| Total Holiday Event | 9,132 | 10,193 | (1,061) | 90.00 % |
| Monthly Ed Program Meals | 15,055 | 13,200 | 1,855 | 114.00 % |
| Drink Tickets | 708 | 1,080 | (372) | 66.00 % |
| Service Charge | 2,833 | 3,804 | (971) | 74.00 % |
| Tax | 939 | 1,239 | (300) | 76.00 % |
| Wine with dinner | 2,728 | 2,280 | 448 | 120.00 % |
| Total Monthly Ed Program Meals | 22,262 | 21,603 | 659 | 103.00 % |
| Other Member Meals | | | | |
| Student Meals | 250 | 510 | (260) | 49.00 % |
| Total Other Member Meals | 250 | 510 | (260) | 49.00 % |
| Total Member Events | 31,644 | 32,306 | (662) | 98.00 % |
| Total Expenses | \$70,993 | \$75,548 | \$ (4,555) | 94.00 % |
| Net Operating Income | \$37,520 | \$34,184 | \$3,336 | 110.00 % |
| Net Income | \$37,520 | \$34,184 | \$3,336 | 110.00 % |

Thursday, Feb 26, 2015 10:11:46 AM PST GMT-7 - Cash Basis

Central Arizona Estate Planning Council BALANCE SHEET - COMPARATIVE As of January 31, 2015

| | | TOTAL | |
|-------------------------------|--------------------|-------------------------|-------------|
| | AS OF JAN 31, 2015 | AS OF JAN 31, 2014 (PY) | CHANGE |
| ASSETS | | | |
| Current Assets | | | |
| Bank Accounts | | | |
| Drink Tickets Cash Box | 200.00 | 200.00 | 0.00 |
| Harris Bank Checking | 108,776.37 | 64,325.38 | 44,450.99 |
| Harris CD/Savings | 0.00 | 30,150.74 | -30,150.74 |
| Total Bank Accounts | \$108,976.37 | \$94,676.12 | \$14,300.25 |
| Total Current Assets | \$108,976.37 | \$94,676.12 | \$14,300.25 |
| TOTAL ASSETS | \$108,976.37 | \$94,676.12 | \$14,300.25 |
| LIABILITIES AND EQUITY | | • | |
| Liabilities | | | |
| Total Liabilities | | | \$0.00 |
| Equity | | | |
| Opening Bal Equity | 0.00 | 60,812.43 | -60,812.43 |
| Retained Earnings | 71,456.34 | 8,768.81 | 62,687.53 |
| Net Income | 37,520.03 | 25,094.88 | 12,425.15 |
| Total Equity | \$108,976.37 | \$94,676.12 | \$14,300.25 |
| TOTAL LIABILITIES AND EQUITY | \$108,976.37 | \$94,676.12 | \$14,300.25 |
| | | 3 | |

Thursday, Feb 26, 2015 PST - Cash Basis

1 of 1 2/26/2015 10:12 AM

Central Arizona Estate Planning Council Reconciliation Report

Harris Bank Checking, Period Ending 01/31/2015
Reconciled on: 02/02/2015 (any changes to transactions after this date aren't reflected on this report) Reconciled by: Stephanie Weadock

Summary

| Statement Beginning Balance | 115,356.82 |
|------------------------------------|------------|
| Checks and Payments cleared | -3,481.72 |
| Deposits and Other Credits cleared | +7,371.00 |
| Statement Ending Balance | 119,246.10 |
| Register Balance as of 01/31/2015 | 119,246.10 |

Details

Checks and Payments cleared

| Date | <u>Type</u> | <u>Num</u> | <u>Name</u> | <u>Amount</u> |
|-------------|-------------|------------|----------------------|---------------|
| 01/05/20 | 15 Check | | | -245.93 |
| 01/13/20 | 15 Check | 2269 | Premium Organization | -3,217.79 |
| 01/24/20 | 15 Check | 2263 | Joseph McCabe | -18.00 |
| Total | | | | -3,481.72 |

Deposits and Other Credits cleared

| <u>Date</u> | Type | <u>Num</u> | Name | <u>Amount</u> |
|-------------|---------|------------|-----------------------|---------------|
| 01/02/2015 | Deposit | | Emory Smith | 75.00 |
| 01/07/2015 | Deposit | | Roger Heywood | 75.00 |
| 01/14/2015 | Deposit | | | 4,296.00 |
| 01/14/2015 | Deposit | | | 20.00 |
| 01/14/2015 | Deposit | | Thomas Maguire (C) | 450.00 |
| 01/15/2015 | Deposit | | | 30.00 |
| 01/16/2015 | Deposit | | | 490.00 |
| 01/20/2015 | Deposit | | | 220.00 |
| 01/21/2015 | Deposit | | | 230.00 |
| 01/21/2015 | Deposit | | Marc Fleischman | 110.00 |
| 01/22/2015 | Deposit | | | 330.00 |
| 01/23/2015 | Deposit | | Curley & Allison, LLP | 10.00 |
| 01/26/2015 | Deposit | | Jennifer Tellez | 110.00 |
| 01/28/2015 | Deposit | | | 585.00 |
| 01/29/2015 | Deposit | | | 330.00 |
| 01/30/2015 | Deposit | | Nicole Hill | 10.00 |
| Total | | | | 7,371.00 |

BMO HARRIS BANK N.A. P.O. BOX 94033 PALATINE, IL 60094-4033 250920

ACCOUNT NUMBER: 6079701025

2

Statement Period

01/01/15 TO 01/31/15 IM009900290000000

01 07612

CENTRAL ARIZONA EST PLANNING COUNCIL 4110 N SCOTTSDALE RD SUITE 200 SCOTTSDALE AZ 85251

PAGE

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IF YOU HAVE QUESTIONS ABOUT ANY OF YOUR BMO HARRIS ACCOUNTS, PLEASE CALL US TOLL-FREE AT 1-888-340-2265. BMO HARRIS BANK(R) IS A TRADE NAME USED BY BMO HARRIS BANK N.A. MEMBER FDIC. EQUAL HOUSING LENDER. NMLS401052 VISIT US ONLINE AT WWW.BMOHARRIS.COM.

CHECKING ACCOUNTS

NON-PROFIT CHECKING ACCOUNT NUMBER

6079701025 (Checking) CENTRAL ARIZONA EST PLANNING COUNCIL

DEPOSIT ACCOUNT SUMMARY

| Previous Balance as o | f December 31, 2014 | 115,356.82 |
|-----------------------|---------------------|------------|
| 16 Deposits | (Plus) | 7,371.00 |
| 3 Withdrawals | (Minus) | 3,481.72 |
| Ending Balance as of | January 31, 2015 | 119.246.10 |

Deposits and Other Credits Amount Date Description Jan 02 ACH DEPOSIT 75.00 GLOBAL DEP CCD GLOBAL PAY Jan 07 75.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP Jan 12 450.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP Jan 14 20.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP

Jan 15 30.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP 490.00 Jan 16 ACH DEPOSIT CCD GLOBAL DEP GLOBAL PAY Jan 16 4,296.00 TELLER DEPOSIT Jan 20 220.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP Jan 21 110.00 ACH DEPOSIT GLOBAL PAY CCD GLOBAL DEP 230.00 ACH DEPOSIT Jan 21 CCD GLOBAL PAY GLOBAL DEP Jan 22 330.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP

CCD

ACH DEPOSIT

GLOBAL PAY

GLOBAL DEP

10.00

Jan 23

BMO HARRIS BANK N.A. P.O. BOX 94033 PALATINE, IL 60094–4033 250921

ACCOUNT NUMBER:

6079701025

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01 07612

Statement Period 01/01/15 TO 01/31/15 IM0099002900000000

CENTRAL ARIZONA EST PLANNING COUNCIL

PAGE

2 OF

| Jan 26 110.00 ACH DEPOSIT | |
|------------------------------------------------------------------------------------------------------------|--|
| CCD GLOBAL PAY GLOBAL DEP | |
| Jan 28 585.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP | |
| Jan 29 330.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP | |
| Jan 30 10.00 ACH DEPOSIT CCD GLOBAL PAY GLOBAL DEP | |
| Withdrawals and Other Debits Date Amount Description Jan 05 245.93 ACH DEBIT CCD GLOBAL PAY GLOBAL STL | |
| Checks by Serial Number Date Serial # Amount Date Serial # Amount Jan 21 2263 18.00 Jan 13 2269 * 3,217.79 | |
| * Indicates break in check sequence | |
| Daily Balance Summary | |
| Date Balance Date Balance Dec 31 | |

07612

BMO HARRIS BANK N.A. P.O. BOX 94033 PALATINE, IL 60094-4033 328216

ACCOUNT NUMBER:

6079701025

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Statement Period 01/01/15 TO 01/31/15 IM009900290000000

PAGE

1 OF

CENTRAL ARIZONA ESTATE C/O PREMIUM ORGANIZATION P.O. BOX 4130 SCOTTSDALE AZ 85291

DUPLICATE

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CHECKING ACCOUNTS

| NON-PROFIT CHECKING ACCOUNT NUMBER 6079701025 (Checking) | CENTRAL ARIZONA ESTATE | |
|-------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|--|
| DEPOSIT ACCOUNT SUMMARY | | |
| Previous Balance as of December 31, 2014 16 Deposits (Plus) 3 Withdrawals (Minus) Ending Balance as of January 31, 2015 | 115,356.82 7,371.00 3,481.72 119,246.10 | |

| | _ | | |
|-------------------------|----------|-----------------|-------------|
| Deposits and Other | Credita | | |
| Date Deposits and other | | Description | |
| Jan 02 | | ACH DEPOSIT | |
| oan oz | 73.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 07 | 75.00 | | GLODAL DEI |
| ball or | 73.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 12 | 450.00 | ACH DEPOSIT | GLODAL DEI |
| odii 12 | 150.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 14 | 20.00 | ACH DEPOSIT | CLODIL DEI |
| oan 11 | 20.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 15 | 30.00 | ACH DEPOSIT | CLODIL DEI |
| oan 15 | 30.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 16 | 490.00 | ACH DEPOSIT | CLODIL DEI |
| oan io | 150.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 16 | 4 296 00 | TELLER DEPOSIT | GHODAH DEI |
| Jan 20 | | ACH DEPOSIT | |
| 0 dii 20 | 220.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 21 | 110.00 | ACH DEPOSIT | CLODIL DEI |
| 0411 21 | 110.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 21 | 230.00 | ACH DEPOSIT | GLODAL DEI |
| oan zi | 250.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 22 | 330.00 | ACH DEPOSIT | CLODIL DEI |
| 0411 22 | 330.00 | CCD GLOBAL PAY | GLOBAL DEP |
| Jan 23 | 10.00 | ACH DEPOSIT | CHODINE DEL |
| 0411 23 | 10.00 | CCD GLOBAL PAY | GLOBAL DEP |
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BMO HARRIS BANK N.A. P.O. BOX 94033 PALATINE, IL 60094–4033

2

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ACCOUNT NUMBER:

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Statement Period 01/01/15 TO 01/31/15 IM0099002900000000

2 OF

CENTRAL ARIZONA ESTATE

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Important information about your Consumer Overdraft Credit Line Account

For overdraft credit plans with a fixed Annual Percentage Rate:

The periodic rate and corresponding Annual Percentage Rate does not change.

For overdraft credit plans with a variable Annual Percentage Rate:

The periodic rate and corresponding Annual Percentage Rate for this plan is a variable rate which can change monthly. (See your account agreement for details on how the Annual Percentage Rate is determined.)

CALCULATION OF BALANCE SUBJECT TO INTEREST RATE FOR CONSUMER OVERDRAFT CREDIT LINE ACCOUNTS

We figure the interest charge on your account by applying the periodic rate to the "daily balance" of your account for each day in the billing cycle. To get the "daily balance" we take the beginning balance of your account each day, add any new advances, and subtract any payments or credits. This gives us the daily

The interest charge begins to accrue on the date an advance is posted to the account. The interest charge continues to accrue on the unpaid principal balance after the statement has been printed and mailed to you. There is no "grace period" or "free ride period" which would allow you to avoid an interest charge.

WHAT TO DO IF YOU THINK YOU FIND A MISTAKE ON YOUR CONSUMER OVERDRAFT CREDIT LINE ACCOUNT STATEMENT

If you think there is an error on your statement, write to us at: Harris, Attn: Billing Department, Servicing Dept. D, 3800 Golf Road, P.O. Box 5043, Rolling Méadows, IL 60008.

In your letter, give us the following information:

- Account information: Your name and account number.
 Dollar amount: The dollar amount of the suspected error.
- Description of Problem: If you think there is an error on your bill, describe what you believe is wrong and why you believe it is a mistake.

You must contact us within 60 days after the error appeared on your statement.

You must notify us of any potential errors in writing. You may call us, but if you do we are not required to investigate any potential errors and you may have to pay the amount in question.

While we investigate whether or not there has been an error, the following are true:

- We cannot try to collect the amount in question, or report you as delinquent on that amount.
 The charge in question may remain on your statement, and we may continue to charge you interest on that amount. But, if we determine that we made a mistake, you will not have to pay the amount in question or any interest or other fees related to that amount.
 While you do not have to pay the amount in question, you are responsible for the remainder of your balance.
 We can apply any unpaid amount against your credit limit.
- We can apply any unpaid amount against your credit limit.

Credit Information

We may report information about your account to credit bureaus. Late payments, missed payments, or other defaults on your account may be reflected in your credit report.

IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS AND CARD TRANSACTIONS

Call us at 1-800-847-1066 for errors involving Card transactions, or for Electronic Transfers call 1-888-340-2265, or write to Harris, P.O. Box 94019, Palatine, Illinois 60094-4019, as soon as you can if you think your statement or receipt is wrong or if you need more information about a transfer listed on the statement or receipt. We must hear from you no later than 60 days after we sent you the first statement on which the problem or error appeared. This is the information we will need in order to help resolve the problem:

- Tell us your name, account number, and Card number (if applicable).
- Describe the error or the transaction and the date of the transaction you are unsure about, and explain why you believe it is an error or why you need more information.
- Tell us the dollar amount of the suspected error.

If you tell us orally, we require that you also inform of us the error in writing within ten Business Days.

We will determine whether an error occurred within 10* Business Days after we hear from you and we will correct any error promptly. If we need more time, however, by law we may take up to 45* days to investigate your complaint or question. If we decide to do this, we will provisionally credit your account within 10* Business Days for the amount you think is in error, so that you will have the use of the money during the time it takes us to complete our investigation. If you fail to give us the required written confirmation of your complaint or question, then we may not credit your account or we may revoke the provisional credit we previously gave to you.

We will tell you the results of our investigation within three Business Days after completing our investigation.

*These time periods may be extended as follows. The applicable time is 20 Business Days in place of 10 Business Days for new accounts if the notice of the error involves a transfer to or from the account within the first 30 days your account is open. The applicable time is 90 days in place of 45 days if the notice of error involves a transfer that either (1) was initiated outside the U.S., (2) resulted from a Point-of-Sale transaction, or (3) occurred within the first 30 days your account is open.

(1) OUTSTANDING TRANSACTIONS

TO RECONCILE YOUR CHECKING ACCOUNT

- List and Total all outstanding checks including those still outstanding from previous statements.
- Enter the "Ending Balance" shown on this statement.
- Add deposits and other credits not shown on this statement.
- Subtract the total of outstanding checks as determined in Step 1 above.
- This figure should be your checkbook balance. If it does not agree, review the above steps and if necessary, review your checkbook entries.

| NUMBER | AMOUNT | |
|--------|--------|--|
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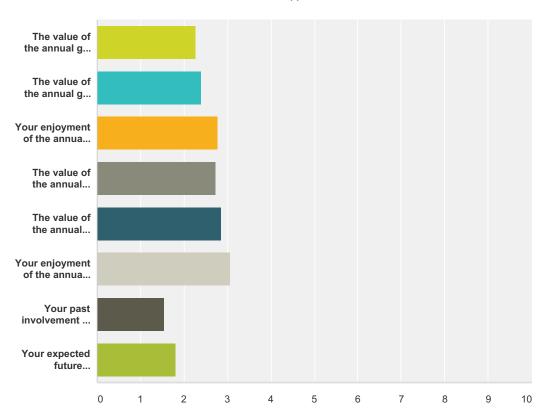
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| (4) (5) (6) | | |
| (6) | CORNOL | |

RECONCILEMENT

Date: 07/01/2012

Q1 Please rate the following statements on a scale of 1-5, with 1 being the lowest and 5 being the highest:

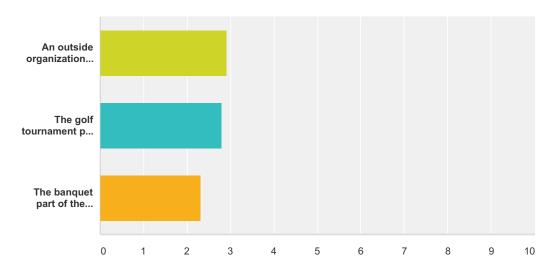
Answered: 48 Skipped: 0



| | Very Low | Low | Average | High | Very High | Total | Weighted Average |
|-------------------------------------------------------------------|-------------|--------|---------|--------|--------------|-------|---------------------|
| The value of the annual golf tournament to your practice. | 43.75% | 18.75% | 14.58% | 12.50% | 10.42% | | |
| | 21 | 9 | 7 | 6 | 5 | 48 | 2.2 |
| The value of the annual golf tournament as part of your associate | 43.75% | 16.67% | 12.50% | 10.42% | 16.67% | | |
| membership. | 21 | 8 | 6 | 5 | 8 | 48 | 2.4 |
| Your enjoyment of the annual golf tournament. | 39.58% | 8.33% | 10.42% | 18.75% | 22.92% | | |
| | 19 | 4 | 5 | 9 | 11 | 48 | 2. |
| The value of the annual banquet to your practice. | 20.83% | 14.58% | 37.50% | 25.00% | 2.08% | | |
| | 10 | 7 | 18 | 12 | 1 | 48 | 2. |
| The value of the annual banquet as part of your associate | 20.83% | 14.58% | 31.25% | 25.00% | 8.33% | | |
| membership. | 10 | 7 | 15 | 12 | 4 | 48 | 2. |
| Your enjoyment of the annual banquet. | 19.15% | 10.64% | 29.79% | 25.53% | 14.89% | | |
| | 9 | 5 | 14 | 12 | 7 | 47 | 3. |
| Your past involvement in running the golf tournament. | 70.21% | 14.89% | 8.51% | 2.13% | 4.26% | | |
| | 33 | 7 | 4 | 1 | 2 | 47 | 1. |
| Your expected future involvement in running the golf tournament. | 57.45% | 14.89% | 19.15% | 6.38% | 2.13% | | |
| | 27 | 7 | 9 | 3 | 1 | 47 | 1 |

Q2 Please respond to the following statements on a scale of 1-5, with 1 as strongly disagree and 5 as strongly agree:

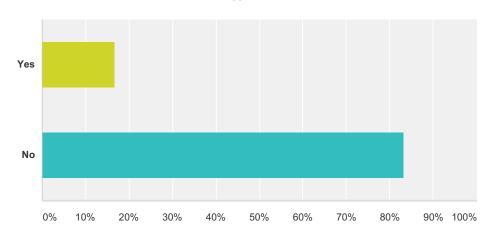
Answered: 48 Skipped: 0



| | Strongly Disagree | Disagree | No Preference | Agree | Strongly Agree | Total | Weighted Average |
|-----------------------------------------------------------------|----------------------|----------|------------------|--------|-------------------|-------|---------------------|
| An outside organization or an acceptable charity should run the | 4.17% | 18.75% | 60.42% | 14.58% | 2.08% | | |
| golf tournament on behalf of the CAEPC. | 2 | 9 | 29 | 7 | 1 | 48 | 2.92 |
| The golf tournament part of the Spring event should be | 20.83% | 14.58% | 35.42% | 22.92% | 6.25% | | |
| discontinued. | 10 | 7 | 17 | 11 | 3 | 48 | 2.79 |
| The banquet part of the Spring event should be discontinued | 25.00% | 27.08% | 39.58% | 8.33% | 0.00% | | |
| | 12 | 13 | 19 | 4 | 0 | 48 | 2.31 |

Q3 Is there another event or project you would like to see the CAEPC get involved with or sponsor on behalf of its associate members in lieu of the Spring event as currently conducted?

Answered: 36 Skipped: 12



| Answer Choices | Responses |
|----------------|------------------|
| Yes | 16.67% 6 |
| No | 83.33% 30 |
| Total | 36 |

| # | If yes, please provide details here: | Date |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 1 | Something that is not so centered around golf would be nice. How many members who participate regularly in the other events actually participate in the golf tournament. The banquet seemed like just an add on to the golf, instead of an event in itself. | 2/24/2015 1:57 PM |
| 2 | Not everyone golfs. Not everyone has the patience to sit around and watch other people golf. I am one of those types of people. I hate the golf event, I think it is dumb and it alienates those people that don't golf. What is the point of taking the day off work and watching people I barely know hit a tiny little ball into a hole, with a stick. Do something that appeals to everyone, the older generation and the younger ones. What about a charity event? Or something similar to the holiday party?? | 2/24/2015 12:06 PM |
| 3 | Baseball Spring Training Game Party a Phoenix Zoo or Desert Botanical Garden | 2/17/2015 10:30 AM |
| 4 | Another networking event that golfers/ non-golfers can enjoy. | 2/17/2015 10:29 AM |
| 5 | CAEPC night at a Diamondbacks game | 2/17/2015 10:07 AM |
| 6 | I do not golf and the information regarding the banquet part of the spring event is never easy to find. I have been a member for 5-6? years and have never attended the spring event. It always seems like non-golfers are not a priority in joining even the banquet part. | 2/10/2015 12:00 PM |
| 7 | I like the social side of the banquet. Whether a sporting event is included is not important. | 2/10/2015 10:26 AM |
| 8 | Wine Tasting Event Horse Racing Event Polo watching Event | 2/10/2015 10:00 AM |
| 9 | If the event is not a money-maker for CAEPC, then have an event at maybe the Phx. Zoo or at a "banguet-style" restaurant or? with entertainment; or??? | 2/10/2015 9:59 AM |
| 10 | Hmmm, I can't think of a suggestion. I wish I could! | 2/10/2015 9:42 AM |

CENTRAL ARIZONA ESTATE PLANNING COUNCIL

Slate of Officers and Board of Directors for membership year 2015-2016

President

Dave Walser

Vice President

Darren Case

Secretary

Kyle Decker

Treasurer

Darlene Hagan

Past President

Steve Taddie

Board Members

Katie Hill

Harry Calivas

Remy Carpenter

Nick Kolesar

Steve Koons

Liz Shabaker

Bill Perdue

Jim Lukes

Cindy Andreson



HENRY & HORNE, LLP



Cindy Andresen

ASA, MANAGER CindyA@hhcpa.com

Cindy Andresen is a Manager for the Henry & Horne, LLP Valuation and Litigation Support Services Group. Cindy has successfully attained her designation as an Accredited Senior Appraiser (ASA) in Business Valuation from the American Society of Appraisers. She has prepared hundreds of business valuations for attorneys, accountants, trust officers and financial planners for various purposes including gift and estate tax reporting; estate planning; annual ESOP reporting; divorce; buy/sell; bankruptcy and charitable contributions.

Prior to joining Henry & Horne, LLP in 2010, Cindy was a Manager at Ringel Business Valuation Services. She received her Bachelor of Science degree in Finance from Santa Clara University. Cindy joined the firm with over 20 years of financial industry experience encompassing financial analysis, portfolio management, accounting, project management, consulting, strategy, and research.

Cindy was previously employed at Barclays Global Investors in San Francisco, where she was a portfolio manager in the Global Market Strategies Group. She was part of a team that managed U.S. and global asset allocation strategies for institutional and retail clients. Prior to her role as a portfolio manager, Cindy was a supervisor and accountant in the Portfolio Accounting Group, responsible for the preparation of financial statements and measuring performance for equity and fixed income funds.

Tempe 2055 E. Warner Road Suite 101 Tempe, AZ 85284 (480) 839-4900 Scottsdale 7098 E. Cochise Suite 100 Scottsdale, AZ 85253 (480) 483-1170 Casa Grande 1115 E. Cottonwood Suite 100 Casa Grande, AZ 85122 (520) 836-8201

POSITION

Manager, Business Valuation & Litigation Support Services

EDUCATION

Bachelor of Science, Finance - Santa Clara University

PROFESSIONAL DESIGNATION

Accredited Senior Appraiser, Business Valuation Discipline (ASA) - American Society of Appraisers

BUSINESS HISTORY

Henry & Horne, LLP (Phoenix, AZ): Manager, Valuation and Litigation Support Services Group

Ringel Kotzin Valuation Services (RKVS) (Phoenix, AZ): Manager

Ringel Business Valuation Services (RBVS) (Phoenix, AZ): Manager

Barclays Global Investors (San Francisco, CA): Portfolio Manager, Portfolio Accounting Supervisor, Portfolio Accountant

LeasePartners Corporation (Burlingame, CA): Senior Staff Accountant

First Interstate Bank (San Francisco, CA): Collateral Examiner

RANGE OF EXPERIENCE

Henry & Horne, LLP Ringel Business Valuation Services Ringel Kotzin Valuation Services

- Perform valuations of operating and holding companies for estate and gift tax, buy/sell, marital dissolution, charitable donations, annual reporting, conversion of C Corporation to S Corporation status, and employee stock ownership plans (ESOPS). Company structures include partnerships, limited liability companies, S Corporations, and C Corporations.
- > Perform valuations of undivided interests in real property primarily for estate and gift tax purposes.
- > Perform valuations of promissory notes primarily for estate and gift tax purposes.
- Manage project coordinator/administrative assistant to the Valuation and Litigation Support Services Group.

Barclays Global Investors

- > Team managed funds in the Global Market Strategies Group, the majority invested in US and global active asset allocation strategies.
- Project manager for the launch of a long/short, global macro hedge fund invested in the developed equity, bond and currency markets.
- > Wrote monthly client commentary on strategy performance and positions, incorporating extensive research and analysis of the US and global economies, markets, industries, and companies.

- ➤ Updated and ran strategy optimization models based on fundamental value, economic environment, and market sentiment. Thoroughly verified and analyzed model results prior to placing trades.
- Managed portfolio accounting functions including but not limited to financial statements, fund performance, corporate actions, client contributions and redemptions, and client reports.
- Partnered with outside auditors to produce, review, and finalize the audit books for more than 500 domestic and international commingled funds.

LeasePartners Corporation

- Managed financial and accounting functions, with responsibility for general ledger journal entries, financial statements, variance analysis, budgets, and forecasting.
- Performed cash management, which included preparation of daily cash reports.

First Interstate Bank

- Monitored clients' accounts receivable and inventory lines of credit, responsible for establishing the quality and validity of collateral assigned to the bank.
- Prepared analysis of clients' performance and operating status for review by the bank Loan Administrator.

PRESENTATIONS

Phoenix Current Tax Discussion Group, February 2012

"Making Lemonade Out of Lemons in a Real Estate Recession"

East Valley Estate Planning Council, November 2009

"The IRS Today: Misconceptions and Opportunities"

ARTICLES AND BLOGS

Henry & Horne, LLP BV/Lit e-News

"Is Forming an ESOP a Good Exit Strategy for Your Business?" December 2013

"The Importance of the Site Visit in Business – What the Numbers Won't Tell You" June 2013

"What 'Not to Do' When Forming a Family LP or LLC. Avoid IRS Audits Based on Treasury Regulation §2036!!" September 2012

Henry & Horne, LLP Perspectives: Demystifying Valuation, Economic Damages, and Forensic Accounting

"Apple Brings Jobs to the Valley" January 28, 2014

"Succession Planning with an ESOP" December 10, 2013

"Discount Rate...Capitalization Rate...Multiple. What do These Mean to the Value of My Company?" October 1, 2013

"What Can the Site Visit Tell Me That's Not Already in the Numbers?" June 26, 2013

"No Appraisal, No Charitable Deduction" August 1, 2012

"IRS Challenges Gifts of Interests from FLP Owning Publicly Traded Stock: Decedent's Estate Prevails" July 2,2012

"Not-for-Profit Entities: Use of 'Fair Value' for Financial Reporting" January 6, 2012

"ESOP and the DOL" October 25, 2011

Ringel Kotzin Valuation Services: Real Estate Trends and Insights, Summer 2009

"A Spotlight on Brad Yonover: Creating a Hip, Cool & Fun Downtown Phoenix Experience"

MEMBERSHIPS

American Society of Appraisers Central Arizona Estate Planning Council The National Center for Employee Ownership

2014-2015 Season

Steve Taddie, President, 602-778-0307 David Walser, CPA, Vice-President, 602-474-3410 Darlene Hagan, CPA, Treasurer, 480-946-0751 Kyle Decker, CFP, Secretary, 480-315-5216 Emily Burns, JD, CFP, Past President, 602-212-9500

Application for CAEPC Board Nominees

Name: Cindy Andresen

Company: Henry & Horne, LLP

Phone: 480.624.2933

Email: cindya@hhcpa.com

Length of Time for CAEPC Membership:

2 years, however I have attended many meetings as a guest since 2007

How many meetings/year do you attend?

I plan to attend all meetings this year as I am on the Meeting Ambassador Committee. I think I missed one last year due to a prior work commitment.

Please state the reason that you would like to serve on the CAEPC Board:

I believe that CAEPC members are professional, talented, and diverse and I have been fortunate to develop both professional and personal relationships with some of the members over the years. I think I would be a good fit for the Board with my business valuation and portfolio management experience.

| Please list other Boar | ds that you have served on: | |
|-------------------------|---------------------------------------|--------------|
| None | | |
| | | |
| | | |
| | | |
| Please list your duties | and responsibilities on these Boards: | |
| N/A | | |
| | | |
| | | _ |

Have you or your company been involved in CAEPC activities/sponsorships?

Henry & Horne, LLP is a sponsor. I am serving on the Meeting Ambassador Committee this year.

Please attach your BIO along with this application

Central Arizona Estate Planning Council in care of: Premium Organization
PO Box 4130, Scottsdale, Arizona 85261-4130
www.caepc.org

Phone: 602-840-2900 Fax: 480-922-5283 E-mail: info@CAEPC.org



Steve Taddie, President, 602-778-0307 David Walser, CPA, Vice-President, 602-474-3410 Darlene Hagan, CPA, Treasurer, 480-946-0751 Kyle Decker, CFP, Secretary, 480-315-5216 Emily Burns, JD, CFP, Past President, 602-212-9500

Application for CAEPC Board Nominees

Name: James Lukes

Company: N/A

Phone: 480-451-4751

Email: ljlukes@cox.net

Length of Time for CAEPC Membership:

First joined in 2003. Membership lapsed in ~2009.

How many meetings/year do you attend?

5-6 as someone's guest.

Please state the reason that you would like to serve on the CAEPC Board:

Although currently unemployed, I want to remain involved with the Professional Community.

Please list other Boards that you have served on:

Sun Health Foundation Board of Trustees; SHF Investment Committee; Phoenix Zoo Planned Giving Board; Scottsdale Healthcare Financial Health Advisors; Area Agency on Aging Financial Committee

Please list your duties and responsibilities on these Boards:

Policy; Investment & Planned Giving Advisory

Have you or your company been involved in CAEPC activities/sponsorships?

Former employers Harris Bank, M&I, and the Arizona Community Foundation have been sponsors

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<u>JAMES R. LUKES</u> 480-451-4751 * Cell 602-320-3467 * <u>LJLukes@cox.net</u>

EMPLOYMENT HISTORY

Phoenix Zoo

<u>Campaign Development Officer</u> – 6 month contract – 2012

Arizona Community Foundation, Phoenix, AZ. **Senior Philanthropic Advisor** – 2011-2012

Johnson Bank, Scottsdale, AZ.

<u>Trust Officer/Business Development</u> – 2009-2010

Marshall and Ilsley Trust, Scottsdale, AZ. 2005-2009 Wealth Management Consultant

Harris Bank, Sun City, AZ 2003-2005 Client Advisory Officer

Smith Barney, Scottsdale, AZ 1987-2002 Financial Consultant

Trans World Airlines, Boston, MA 1977-1986 <u>International Flight Service Manager</u>

EDUCATION

Arizona State University - Biology Berlitz School of Languages, Boston, MA. – French Institut de Français, Villefranche-sur-Mer, France UMass Boston, Business Finance

LICENSES

Series 7, 3, 63, 65 Arizona Insurance